# ALBERT TOWNSHIP (Montmorency) GENERAL PURPOSE FINANCIAL STATEMENTS

FOR THE FISCAL YEAR ENDED MARCH 31, 2004

### AUDITING PROCEDURES REPORT Issued under P.A. 2 of 1968, as amended. Filing is mandatory.

|                               | vemment T  |                             |  |                                  | Local Govern               | ment Name   |                           | Tc          | ounty                                  |                                  |
|-------------------------------|--|-----------------------------|--|----------------------------------|----------------------------|---|---------------------------|-------------|--|----------------------------------|
| City                          |  | vnship                      | Village                                    | Other                            |                            | Township  |                           | M           | ontmore                                | ncy                              |
| Audit Da                      | te<br>3/31/(   | 04                          | Opinion<br>9 /                             | Date<br>15/04                    |                            | Date Accountant Report 9/22/04  | Submitted to Sta          | ite:        |  |                                  |
| Reporti                       | e audited  | the fi<br>ordance<br>at for | inancial sta<br>se with the<br>Financial S | tements of                       | S OF THE LION              | nit of government and<br>remmental Accounting<br>es and Local Units o       | a Standlarda              | Dan //      | iASB) and<br><i>pi<b>o</b>p</i> opoloy | the <i>Unifor</i><br>the Michiga |
| We affir                      |  | nnlied                      | with the Q                                 | llatin for th                    | an Avedita at i            |   | LOCAI                     | L AUDIT & I | 9123<br>FINANCE DI                     |                                  |
|                               |  |                             |  |                                  |                            | Local Units of Govern<br>ctice in Michigan.                                 | ment in <del>' Mich</del> | iganas re   | evised.                                | <b></b>                          |
| We furth                      | ner affirm   | the fo                      |  | es" respon                       | ses have be                | en disclosed in the fin   | ancial staten             | nents, inc  | luding the                             | notes, or in                     |
|                               |  |                             | plicable bo                                |                                  |                            |   |                           |             |  |                                  |
| yes                           | X no   | 1. (                        | Certain com                                | ponent un                        | its/funds/age              | encies of the local unit  | are exclude               | d from the  | financial                              | statements                       |
| yes                           | y no   | 2. 1                        | There are a<br>earnings (P.                | accumulate<br>A. 275 of 1        | ed deficits in<br>1980).   | n one or more of th   | is unit's unr             | eserved f   | und bala                               | nces/retaine                     |
| 🗓 yes                         | _ no   | 3. T                        | There are ir<br>1968, as arr               | nstances o<br>nended).           | f non-compl                | liance with the Unifor  | m Accountin               | g and Bu    | dgeting /                              | Act (P.A. 2 o                    |
| yes                           | yes X no 4. The local unit has violated the conditions of either an order issued under the Municipal Finance Act or its requirements, or an order issued under the Emergency Municipal Loan Act. |                             |  |                                  |                            |   |                           |             |  |                                  |
| yes                           | X no   | 5. T                        | he local un<br>if 1943, as a               | it holds de<br>amended [l        | posits/inves<br>MCL 129.91 | tments which do not a<br>, or P.A. 55 of 1982, a                            | comply with as amended    | statutory ( | requireme<br>1132]).                   | ents. (P.A. 20                   |
| ☐ yes                         | x no   | 6. T                        | he local un<br>init.                       | it has bee                       | n delinquent               | in distributing tax rev   | enues that w              | ere collec  | cted for a                             | nother taxing                    |
| yes                           | X no   | tl                          | anned hens                                 | ling credits                     | s (normai co               | estitutional requirement<br>ests) in the current yea<br>han the normal cost | ar If the plan            | is more t   | han 1000                               | funded and                       |
| yes                           | X no   | 8. T                        | he local un<br>995 (MCL 1                  | it uses cre<br>129 <i>2</i> 41). | dit cards and              | d has not adopted an  | applicable p              | olicy as re | equired b                              | y P.A. 266 o                     |
| yes                           | x no   | 9. T                        | he local un                                | it has not a                     | dopted an ir               | nvestment policy as re  | quired by Pu              | A. 196 of   | 1997 (MC                               | CL 129.95).                      |
| We hav                        | e enclo  | sed t                       | he followi                                 | ng:                              |                            |   | Enclosed                  | To E        |  | Not                              |
| The lette                     | er of com  | ments                       | and recom                                  | mendation                        | s. and fra                 | ud letter   | X                         | Oiwa        | deu                                    | Required                         |
| Reports                       | on individ   | dual fe                     | deral financ                               | cial assista                     | nce program                | ns (program audits).  |                           |             |  | v                                |
| Single Audit Reports (ASLGU). |  |                             |  |                                  | X                          |   |                           |             |  |                                  |
| Certified                     | Public Acc   | counta                      | nt(Firm Nam                                | ne) Thoma                        | s R. Zick                  | , CPA, P.C.   |                           |             |  |                                  |
| Street Ac                     | Idress   | P                           | .0. Box                                    | 149                              |                            | City Lewist   | on                        | State       | <b>ZIP</b> 4975                        |                                  |
| Accounta                      | ant Signatu  | ire                         | •  |                                  | 12/3                       |   |                           | MI          | 149/50                                 | 2                                |
|                               |  |                             | ·  |                                  |                            |   |                           |             |  |                                  |

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### Thomas R. Zick CPA, P.C.

CERTIFIED PUBLIC ACCOUNTANT

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### INDEPENDENT AUDITOR'S REPORT September 15, 2004

Albert Township Board Lewiston, Michigan 49756

#### Dear Board:

I have audited the accompanying general purpose financial statements of Albert Township, Montmorency County, Michigan as of and for the year ended March 31, 2004 as listed in the table of contents. These general purpose financial statements are the responsibility of the Township's management. My responsibility is to express an opinion on these general purpose financial statements based on my audit.

I conducted my audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that I plan and perform the audit to obtain reasonable assurance about whether the general purpose financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the general purpose financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall general purpose financial statement presentation. I believe that my audit provides a reasonable basis for my opinion.

In my opinion, the general purpose financial statements referred to in the first paragraph present fairly, in all material respects, the financial position of Albert Township, Montmorency County, Michigan as of March 31, 2004, and the results of its operations and the cash flows of its Proprietary Fund Type for the fiscal year then ended in conformity with accounting principles generally accepted in the United States of America.

My audit was made for the purpose of forming an opinion on the general purpose financial statements taken as a whole. The combining, individual fund, and account group statements for the years ended March 31, 2004 and 2003 listed in the table of contents are presented for purposes of additional analysis and are not a required part of the general purpose financial statements of Albert Township, Montmorency County, Michigan. Such information has been subjected to the auditing procedures applied in the audit of the general purpose financial statements for the years ended March 31, 2004 and 2003 and, in my opinion, is fairly presented in all material respects in relation to the general purpose financial statements taken as a whole.

af, CA. I.C.

Thomas R. Zick CPA, P.C. Certified Public Accountant

### ALBERT TOWNSHIP COMBINED BALANCE SHEET ALL FUND TYPES AND ACCOUNT GROUPS MARCH 31, 2004

|   | Governmental Fund Types Special General Revenue      |  | Proprietary Fund Type Enterprise                |  |
|---|--|--|---|--|
| ASSETS  |  |  |   |  |
| Cash demand and time deposits Investments Accounts receivable Taxes and administrative fee receivable Due from other governments Property, plant, and equipment - Net | \$ 37,918<br>200,000<br>5,072<br>9,038<br>-0-<br>-0- | \$ 543,945<br>395,626<br>30,781<br>31,858<br>-0-<br> | \$ 7,431<br>-0-<br>-0-<br>-0-<br>-0-<br>121,436 |  |
| Total Assets  | \$ 252,028   | \$ 1,002,210   | <u>\$ 128,867</u>                               |  |
| LIABILITIES AND FUND EQUITY   |  |  |   |  |
| Liabilities: Accounts payable/Accrued liabilities   | \$ 232   | \$ <u>956</u>  | \$ -0-  |  |
| Total Liabilities   | 232  | 956  | -0-   |  |
| Fund Equity: Investment in general fixed assets Retained earnings Fund balance:   | - 0 -<br>- 0 -                                       | - 0 -<br>- 0 -                                       | -0-<br>128,867                                  |  |
| Reserved for road projects Undesignated   | -0-<br>251,796                                       | 324,557<br><u>676,697</u>                            | - 0 -<br>- 0 -                                  |  |
| Total Fund Equity   | 251,796  | 1,001,254  | 128,867   |  |
| Total Liabilities and Fund Equity   | \$ 252,028   | \$ 1,002,210   | <u>\$ 128,867</u>                               |  |

| Fiduciary Fund Types Trust and Agency |                                       | Account Group General Fixed Assets | Total<br>(Memorandum<br>Only)<br>03/31/04          |  |
|---------------------------------------|---------------------------------------|------------------------------------|--|--|
|                                       |                                       |                                    |  |  |
| \$                                    | (1,414)<br>-0-<br>-0-<br>-0-<br>1,414 | \$ -0-<br>-0-<br>-0-<br>-0-<br>-0- | \$ 587,880<br>595,626<br>35,853<br>40,896<br>1,414 |  |
| \$                                    | - 0 -<br>- 0 -                        | 1,875,738<br>\$ 1,875,738          | 1,997,174<br>\$ 3,258,843                          |  |
|                                       |                                       |                                    |  |  |
| \$                                    | -0-                                   | \$ -0-                             | \$ 1,188   |  |
|                                       | -0-                                   | -0-                                | 1,188  |  |
|                                       | - 0 -<br>- 0 -                        | 1,875,738<br>-0-                   | 1,875,738<br>128,867                               |  |
|                                       | -0-                                   | -0-                                | 324,557  |  |
|                                       | -0-                                   |                                    | 928,493  |  |
|                                       | -0-                                   | 1,875,738                          | 3,257,655  |  |
| \$                                    | -0-                                   | \$ 1,875,738                       | \$ 3,258,843                                       |  |

# ALBERT TOWNSHIP COMBINED STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE - ALL GOVERNMENTAL FUND TYPES FOR THE FISCAL YEAR ENDED MARCH 31, 2004

|  | General           | Special<br>Revenue  | Total<br>(Memorandum<br>Only)<br>03/31/04 |
|--|-------------------|---------------------|---|
| Revenue:                               |                   |                     |   |
| Taxes                                  | \$ 104,212        | \$ 446,279          | \$ 550,491                                |
| State                                  | 217,869           | -0-                 | 217,869                                   |
| Interest / royalties earned            | 19,444            | 16,087              | 35,531                                    |
| Services and fees                      | 150,650           | 134,490             | 285,140                                   |
| Reimbursements, refunds, and donations | 119,578           | 32,979              | 152,557                                   |
|  |                   |                     |   |
| Total Revenue                          | 611,753           | <u>629,835</u>      | 1,241,588                                 |
| Expenditures:                          |                   |                     |   |
| Legislative                            | 63,362            | -0-                 | 63,362                                    |
| General government                     | 226,208           | -0-                 | 226,208                                   |
| Public safety                          | 30,330            | 350,381             | 380,711                                   |
| Public works                           | 61,939            | 162,778             | 224,717                                   |
| Recreation and cultural                | 4,972             | 9,678               | 14,650                                    |
| Other                                  | 167,451           |                     | 167,451                                   |
| Total Expenditures                     | 554,262           | 522,837             | 1,077,099                                 |
| Excess:                                |                   |                     |   |
| Revenue over (under)expenditures       | 57,491            | 106,998             | 164,489                                   |
| Fund balance (deficit) - April 1       | 194,305           | 894,256             | 1,088,561                                 |
| Fund balance (deficit) - March 31      | <u>\$ 251,796</u> | <u>\$ 1,001,254</u> | <u>\$ 1,253,050</u>                       |

# ALBERT TOWNSHIP COMBINED STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES - BUDGET AND ACTUAL - ALL GOVERNMENTAL FUND TYPES FOR THE FISCAL YEAR ENDED MARCH 31, 2004

|  | Ge        | Variance             |                         |
|--|-----------|----------------------|-------------------------|
|  | Budget    | Actual               | Favorable (Unfavorable) |
| Revenues:  |           |                      |                         |
| Taxes  | \$ 103,0  | 10 \$ 104,212        | \$ 1,202                |
| State  | 237,40    | 217,869              | (19,534)                |
| Interest\Royalties   | 20,1      |                      | (683)                   |
| Services and fees  | 188,8     | 150,650              | (38,179)                |
| Reimbursements, refunds and donations                            | 4,20      | <u> 119,578</u>      | 115,312                 |
| Total Revenue  | 553,6     | 35 611,753           | 58,118                  |
| Expenditures:  |           |                      |                         |
| Legislative  | 66,64     | 48 63,362            | 3,286                   |
| General government   | 238,8     | 39 226,208           | 12,631                  |
| Public safety  | 38,6      | 77 30,330            | 8,347                   |
| Public works   | 86,86     | 61,939               | 24,924                  |
| Recreation and cultural  | 9,1       | 31 4,972             | 4,159                   |
| Other  | 70,4      | 77 167,451           | <u>(96,974</u> )        |
| Total Expenditures   | 510,6     | 35 554,262           | (43,627)                |
| Excess:  |           |                      |                         |
| Revenue over (under) expenditures Other financing sources (uses) | 43,0      | 57,491               | 14,491                  |
| Operating transfer (out)   | (14,6)    | 00)                  | 14,600                  |
| Total Other Financing (Uses)                                     | (14,6     | 00)                  | 14,600                  |
| Excess:  |           |                      |                         |
| Revenue and other sources over (under)                           |           |                      |                         |
| Expenditures and other (uses)                                    | 28,4      | 57,491               | 29,091                  |
| Fund balance (deficit) - April 1 restated                        | 194,3     | 05194,305            | -0-                     |
| Fund balance (deficit) - March 31                                | \$ 222,70 | 05 <u>\$ 251,796</u> | <u>\$ 29,091</u>        |

|             | Special    | Revenue      | Variance                   | Tota<br><u>(Memorar</u> | Variance     |                            |
|-------------|------------|--------------|----------------------------|-------------------------|--------------|----------------------------|
| •           | Budget     | Actual       | Favorable<br>(Unfavorable) | Budget                  | Actual       | Favorable<br>(Unfavorable) |
| -           | \$ 322,911 | \$ 446,279   | \$ 123,368                 | \$ 425,921              | \$ 550,491   | \$ 124,570                 |
|             | -0-        | -0-          | -0-                        | 237,403                 | 217,869      | (19,534)                   |
|             | 24,449     | 16,087       | (8,362)                    | 44,576                  | 35,531       | (9,045)                    |
| -           | 112,000    | 134,490      | 22,490                     | 300,829                 | 285,140      | (15,689)                   |
|             | 305        | 32,979       | 32,674                     | 4,571                   | 152,557      | 147,986                    |
| -           | 459,665    | 629,835      | 170,170                    | 1,013,300               | 1,241,588    | 228,288                    |
| _           | -0-        | -0-          | -0-                        | 66,648                  | 63,362       | 3,286                      |
| <del></del> | -0-        | -0-          | -0-                        | 238,839                 | 226,208      | 12,631                     |
|             | 403,634    | 350,381      | 53,253                     | 442,311                 | 380,711      | 61,600                     |
|             | 207,800    | 162,778      | 45,022                     | 294,663                 | 224,717      | 69,946                     |
|             | -0-        | 9,678        | (9,678)                    | 9,131                   | 14,650       | (5,519)                    |
|             |            | -0-          |                            | 70,477                  | 167,451      | <u>(96 974</u> )           |
| <b>.</b>    | 611,434    | 522,837      | 88,597                     | 1,122,069               | 1,077,099    | 44,970                     |
| -           | (151,769)  | 106,998      | 258,767                    | (108,769)               | 164,489      | 273,258                    |
| •           | -0-        | -0-          | -0-                        | (14,600)                | -0-          | 14,600                     |
|             | -0-        | -0-          | -0-                        | (14,600)                | -0-          | 14,600                     |
| •           | (151,769)  | 106,998      | 258,767                    | (123,369)               | 164,489      | 287,858                    |
| •           | 894,256    | 894,256      | -0-                        | 1,088,561               | 1,088,561    | - 0 -                      |
|             |            |              |                            |                         |              |                            |
| _           | \$ 742,487 | \$ 1,001,254 | <u>\$ 258,767</u>          | <u>\$ 965,192</u>       | \$ 1,253,050 | <u>\$ 287,858</u>          |

# ALBERT TOWNSHIP STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN RETAINED EARNINGS ALL PROPRIETARY FUND TYPES FOR THE FISCAL YEAR ENDED MARCH 31, 2004

| Operating Revenue: Charges for services  | \$ 4,555           |
|--|--------------------|
| Charges for services                     | <del>9 4,333</del> |
| Total Operating Revenue                  | 4,555              |
| Operating Expenses:                      |                    |
| Electricity                              | 5,260              |
| Depreciation                             | 5,818              |
| Contractual                              | <u>715</u>         |
| Total Operating Expenses                 | 11,793             |
| Operating Income (Loss)                  | (7,238)            |
| Nonoperating Revenue:<br>Interest income | 61                 |
| Total Nonoperating Revenue               | 61                 |
| Net Income (Loss)                        | (7,177)            |
| Retained earnings - April 1              | <u>136,044</u>     |
| Retained earnings - March 31             | <u>\$ 128,867</u>  |

# ALBERT TOWNSHIP STATEMENT OF CASH FLOWS ALL PROPRIETARY FUND TYPES FOR THE FISCAL YEAR ENDED MARCH 31, 2004

|     | Cash Flows From Operating Activities:   |                    |
|-----|---|--------------------|
| -   | Cash received from customers  | \$ 4,555           |
|     | Cash payments for goods and services  | (5,975)            |
|     | Net Cash Provided From Operating Activities   | (1,420)            |
| -   | Cash Flows From Capital and Related Financing Activities:<br>Transfer from other fund<br>Loan from other fund | - 0 -<br>- 0 -     |
| -   | Net Cash Provided From Investing Activities   |                    |
| *** | Cash Flows From Investing Activities: Interest on investments   | 61                 |
|     | Net Cash Provided From Investing Activities   | 61                 |
| _   | Net Increase (Decrease) in Cash and<br>Cash Equivalents   | (1,359)            |
|     | Cash and Cash Equivalents -<br>Beginning of Year  | 8,790              |
|     | Cash and Cash Equivalents - End of Year   | \$ 7,431           |
| _   | Reconciliation of Operating Income to Net Cash Provided by Operating Activities:                              |                    |
| _   | Operating Income (Loss)   | \$ (7,238)         |
|     | Adjustments to Reconcile Operating Income to<br>Net Cash Provided by Operating Activities:                    |                    |
|     | Depreciation  | 5,818              |
|     | Net Cash Provided (Used) by<br>Operating Activities   | <u>\$ (1,420</u> ) |
|     |   |                    |

## ALBERT TOWNSHIP NOTES TO FINANCIAL STATEMENTS MARCH 31, 2004

### NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

#### A. DESCRIPTION OF TOWNSHIP OPERATIONS AND FUND TYPES

The Township is located in Montmorency County, Michigan and operates under an elected Township Board consisting of a Supervisor, Treasurer, Clerk and Trustees. This Board and its employees provides services to the residents in areas such as voter registration, maintenance of Township facilities, road maintenance, and recreational facility maintenance.

The criteria established by the Governmental Accounting Standards Board (GASB) Statement No. 14 for determining the various governmental organizations to be included in the reporting entity's financial statements include oversight responsibility, scope of public service, and special financing relationships. On this basis, the financial statement of other Montmorency governmental organizations listed below are not included in the financial statements of Albert Township.

The County operations are reported in financial statements separate from these statements as are those of other townships in the County. Education services are provided to citizens through the several local school districts which are also separate governmental entities.

#### **B. BASIS OF PRESENTATION**

#### **Fund Accounting**

The accounts of the township are organized on the basis of funds and account groups, each of which is considered a separate accounting entity. The operations of each fund are accounted for with a separate set of self balancing accounts that comprise its assets, liabilities, fund equity, revenues, and expenditures. Government resources are allocated to and accounted for in individual funds based upon the purposes for which they are to be spent and the means by which spending activities are controlled. The township maintains the following funds:

#### Governmental Funds

General Fund - This fund is used to account for all financial transactions not accounted for in another fund, including the general operating expenditures of the local unit. Revenues are derived primarily from property taxes and state and federal distributions, grants and other intergovernmental revenues.

Special Revenue Funds - These funds are used to account for specific governmental revenues requiring separate accounting because of legal or regulatory provisions.

#### **Proprietary Funds**

Enterprise Fund - Enterprise Funds report operations that provide services which are financed primarily by user charges, or activities where periodic measurement of income is appropriate for capital maintenance, public policy, management control or other purposes.

#### **Account Groups**

General Fixed Asset Group of Accounts - This account group presents the fixed assets of the local unit utilized in its general operations.

## ALBERT TOWNSHIP NOTES TO FINANCIAL STATEMENTS (CONTINUED) MARCH 31, 2004

### NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### Fiduciary Funds

Trust and Agency - This fund accounts for assets held in a trustee capacity or an agent for withholding taxes submitted to various government agencies on a regular basis. These funds are also used during the tax collection process.

#### **Basis of Accounting**

The Township maintains its books and records on the modified accrual basis of accounting for all governmental fund types. Under this method, property taxes are recognized when levied and are measurable and available to fund current operations. Prepaid items such as insurance are recognized as expenditures when paid and other expenditures are generally recognized when the related fund liability is incurred. This method is in accordance with methods prescribed by the State Treasurer and accounting principles generally accepted in the United States of America.

Proprietary fund types are accounted for using the accrual method of accounting which recognizes revenue when earned and expenses when incurred.

### C. GENERAL FIXED ASSETS (ALL EXCEPT PROPRIETARY FUNDS)

Fixed Asset purchases are recorded as expenditures during the year purchased. No depreciation is provided in the General Fixed Asset Group of Accounts in accordance with accounting principles generally accepted in the United States of America for municipalities. Donated assets are recorded at fair market value at date of donation.

#### D. FIXED ASSETS (WATER FUND)

Assets are capitalized at cost and depreciated over their estimated useful lives in accordance with accounting principles generally accepted in the United States of America for enterprise fund accounting. Depreciation is recorded using the straight-line method.

#### E. CURRENT PROPERTY TAX LEVY

The township tax is levied on December 1 of each year as of the preceding December 31 valuation and attach an enforceable lien on the property. The taxes are collected by the Township Treasurer through approximately March 1 of each year at which time the County Treasurer and Township Treasurer settle and all delinquent taxes are turned over to the County for ultimate collection. Montmorency County has a delinquent tax revolving fund which annually, on or before June 15, purchases all delinquent taxes thereby providing the township with its entire levy.

### NOTE 2 - BUDGETS AND BUDGETARY ACCOUNTING

The budgets were adopted in accordance with Public Act 621 and were adopted on a basis consistent with accounting principles generally accepted in the United States of America. They are amended as appropriate throughout the fiscal year and lapse at the end of the year.

P.A. 621 of 1978, section 18 (1), as amended, provides that a local unit shall not incur expenditures in excess of the amount appropriated.

## ALBERT TOWNSHIP NOTES TO FINANCIAL STATEMENTS (CONTINUED) MARCH 31, 2004

### NOTE 2 - BUDGETS AND BUDGETARY ACCOUNTING (CONTINUED)

In the body of the financial statements, the Township's actual expenditures and budgeted expenditures for the budgetary funds have been shown on a functional basis.

During the year ended March 31, 2004, the Township incurred expenditures in the following areas which were in excess of the amounts appropriated.

| General Fund:         | Budget      | Actual     | Excess      |
|-----------------------|-------------|------------|-------------|
| Grant                 | \$ 20,259   | \$ 60,585  | \$ (40,326) |
| Special Projects      | \$ 50.218   | \$ 106,866 | \$ (56,648) |
| Special Revenue Fund: | <del></del> | <u></u>    | <u> </u>    |
| Library Fund          | \$ -0       | \$ 9,678   | \$ (9,678)  |

The Township did not budget for the library fund expenditures. This fund was added during the current fiscal year.

#### **NOTE 3 - CASH AND INVESTMENTS**

The balance sheet accounts and types of cash items are presented below:

| <b>Balance Sheet Accounts</b> |                     | Cash Items           |                |
|-------------------------------|---------------------|----------------------|----------------|
| Cash demand and time deposits | \$ 587,880          | Petty Cash           | \$ 200         |
| Investments                   | 595,626             | Savings and checking | 84,048         |
|                               |                     | Certificates of      | •              |
|                               | •                   | deposits             | 503,632        |
|                               |                     | Investments          | <u>595,626</u> |
|                               | <u>\$ 1,183,506</u> |                      | \$ 1,183,506   |

At year end, the carrying amount of the Township's deposits was \$587,680 and the bank balance was \$597,628. Of the bank balance, approximately 79.3% was covered by depository insurance.

The \$595,626 in investments are held in the National City Municipal Investment Trust which is a mutual fund and not required to be classified for risk purposes under GASB #3. The investments are uninsured.

#### Statutory Authority

Michigan law authorizes local units of government to deposit and invest in:

- a. Bonds, bills, or notes of the United States; obligations, the principal and interest of which are fully guaranteed by the United States; or obligations of the State.
- b. Certificates of deposit issued by a State or National bank organized and authorized to operate a bank in Michigan.
- c. Commercial paper rated prime at the time of purchase and maturing not more than 270 days after the date of purchase.
- d. Mutual Funds registered under the Investment Company Act of 1940, or investment pools organized under specific state statutes.

## ALBERT TOWNSHIP NOTES TO FINANCIAL STATEMENTS (CONTINUED) MARCH 31, 2004

### NOTE 4 - GENERAL FIXED ASSETS/PROPERTY AND EQUIPMENT

|  | Balance<br><u>4/1/03</u>                | Reclassifications/<br>Additions | Deletions               | Balance<br>3/31/04               |
|--|---|---------------------------------|-------------------------|----------------------------------|
| Land and Improvements Buildings and Improvements Machinery and Equipment | \$ 214,285<br>575,349<br><u>965,308</u> | \$ 60,586<br>107,163<br>36,167  | \$ -0-<br>-0-<br>83,213 | \$ 274,871<br>682,512<br>918,355 |
| Total Assets   | <u>\$ 1,754,942</u>                     | <u>\$ 203,916</u>               | <u>\$ 83,120</u>        | <u>\$ 1,875,738</u>              |

A summary of the equipment in the Water Enterprise Fund is as follows:

| Original Cost<br>Additions | \$ 116,858<br><u>74,295</u> |
|----------------------------|-----------------------------|
| Total Cost                 | 191,153                     |
| Accumulated Depreciation   | (69,717)                    |
| Net Equipment              | <u>\$ 121,436</u>           |

Depreciation computed over the 40 year estimated life on the straight-line method.

### NOTE 5 - TOTAL COLUMN ON COMBINED STATEMENTS

The total column on the Combined Statements is captioned Memorandum Only to indicate that it is presented only to facilitate financial analysis. Data in this column does not present financial position, results of operations, or changes in financial position in conformity with accounting principles generally accepted in the United States of America. Neither is such data comparable to a consolidation. Interfund eliminations have not been made in the aggregation of this data.

### **NOTE 6 - RISK MANAGEMENT**

The township is exposed to risks of loss related to theft, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters. The township manages its risk exposures and provides certain employee benefits through commercial insurance coverage purchased from private insurers.

### NOTE 8 - PRIOR PERIOD ADJUSTMENT

The Fire and Ambulance Fund recorded accounts receivable for ambulance service as of April 1, 2003 and the beginning fund balance was restated in the amount of \$36,975. During the fiscal year this change affected the excess of revenues over expenditures by \$6,337 as the receivable was \$30,638 at March 31, 2003 and \$30,781 at March 31, 2004.

### ALBERT TOWNSHIP GENERAL FUND COMPARATIVE BALANCE SHEET MARCH 31, 2004

| ASSETS   | 3/31/04                                       | 3/31/03   |
|--|---|---|
| Cash demand and time deposits Investments Accounts receivable Taxes and administration fee receivable Due from other funds | \$ 37,918<br>200,000<br>5,072<br>9,038<br>-0- | \$ 87,067<br>72,582<br>22,840<br>7,956<br>6,283 |
| Total Assets   | <u>\$ 252,028</u>                             | <u>\$ 196,728</u>                               |
| LIABILITIES AND FUND EQUITY  |   |   |
| Liabilities Accounts payable and accrued liabilities   | \$ 232  | \$ 2,423  |
| Total Liabilities  | 232   | 2,423   |
| Fund Equity: Fund balance - unreserved   | 251,796                                       | 194,305   |
| Total Fund Equity  | 251,796                                       | 194,305   |
| Total Liabilities and Fund Equity  | \$ 252,028                                    | \$ 196,728                                      |

### ALBERT TOWNSHIP GENERAL FUND

STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL FOR THE FISCAL YEAR ENDED MARCH 31, 2004 AND COMPARISON TO MARCH 31, 2003 ACTUAL

|         | 3/31/04                               |                   |                   |  |                   |
|---------|---------------------------------------|-------------------|-------------------|--|-------------------|
| _       |                                       | Budget            | Actual            | Variance<br>Favorable<br>(Unfavorable) | 3/31/03<br>Actual |
|         | Revenue:                              |                   |                   |  |                   |
|         | Taxes                                 | \$ 103,010        | \$ 104,212        | \$ 1,202                               | \$ 105,292        |
|         | State/grant revenues                  | 237,403           | 217,869           | (19,534)                               | 230,294           |
|         | Interest/royalties earned             | 20,127            | 19,444            | (683)                                  | 20,597            |
|         | Cemetery                              | 11,300            | 10,900            | (400)                                  | 7,950             |
|         | Services/fees/licenses                | 58,425            | 46,487            | (11,938)                               | 46,510            |
|         | Transfer site                         | 119,104           | 93,263            | (25,841)                               | 69,669            |
|         | Donations                             | -0-               | 102,000           | 102,000                                | -0-               |
|         | Reimbursements and refunds            | 4,266             | 17,578            | 13,312                                 | 13,182            |
| <b></b> | Total Revenues                        | <u>553,635</u>    | 611,753           | 58,118                                 | 493,494           |
|         | Expenditures:                         |                   |                   |  |                   |
| -       | Legislative                           | 66,648            | 63,362            | 2 206                                  | <b></b>           |
|         | General government                    | 238,839           | 226,208           | 3,286                                  | 70,045            |
|         | Public safety                         | 38,677            | 30,330            | 12,631<br>8,347                        | 271,887           |
| _       | Public works                          | 86,863            | 61,939            | 24,924                                 | 27,936            |
|         | Recreation and cultural               | 9,131             | 4,972             | 4,159                                  | 82,669            |
|         | Other                                 | 70,477            | 167,451           | (96,974)                               | 9,843             |
| -       |                                       |                   |                   | (30,3/4)                               | <u>57,045</u>     |
|         | Total Expenditures                    | <u>510,635</u>    | 554,262           | (43,627)                               | 519,425           |
| -       | Excess:                               |                   |                   |  |                   |
|         | Revenues over (under)<br>expenditures | 43,000            | <u>57,491</u>     | 14,491                                 | <u>(25,931</u> )  |
| -       | Other financing sources (uses):       |                   |                   |  |                   |
|         | Operating transfers out               | (14,600)          | -0-               | 14,600                                 | (71,666)          |
|         | Total Other Financing Sources (Uses)  | (14,600)          | -0-               | 14,600                                 | <u>(71,666</u> )  |
|         | Excess:                               |                   |                   |  |                   |
|         | Revenue and other sources over (u     | ınder)            |                   |  |                   |
|         | expenditures and other (uses)         | 28,400            | 57,491            | 20.001                                 | (0= ===)          |
| -       | (4000)                                | 20,400            | 37,491            | 29,091                                 | (97,597)          |
|         | Fund balance (deficit) - April 1      | 194,305           | 194,305           |  | 291,902           |
| _       | Fund balance (deficit) - March 31     | <u>\$ 222,705</u> | <u>\$ 251,796</u> | <u>\$ 29,091</u>                       | <u>\$ 194,305</u> |

### ALBERT TOWNSHIP DETAIL SCHEDULE OF REVENUES BUDGET TO ACTUAL - GENERAL FUND YEAR ENDED MARCH 31, 2004

| -                          | Budget          | Actual          | Variance<br>Favorable<br><u>(Unfavorable</u> ) |
|----------------------------|-----------------|-----------------|--|
| TAXES:                     |                 |                 |  |
| Property taxes             | \$ 77,000       | \$ 81,554       | \$ 4,554                                       |
| Swamp tax                  | 22,283          | 22,284          | 1  |
| Other taxes<br>Penalties   | 862             | 374             | (488)  |
| r changs                   | 2,865           |                 | (2,865)  |
|                            | 103,010         | 104,212         | 1,202  |
| STATE REVENUES:            |                 |                 |  |
| Revenue Sharing            | 187,403         | 188,837         | 1,434  |
| Grant                      | 50,000          | 27,878          | (22,122)                                       |
| Other                      |                 | 1,154           | 1,154  |
|                            | 237,403         | 217,869         | (19,53 <u>4</u> )                              |
| INTEREST/ROYALTIES         |                 |                 | ,  |
| Interest                   | 4,967           | 0.105           |  |
| Royalties                  | 15,160          | 2,137<br>17,307 | (2,830)  |
|                            |                 | <u> </u>        | 2,147  |
| _                          | 20,127          | <u>19,444</u>   | (683)  |
| CEMETERY REVENUE           | 11,300          | 10,900          | (400)  |
| CHARGES FOR SERVICES       |                 |                 | ,  |
| Tax administration fee     | 36 045          | 36 000          |  |
| Zoning permits/fees        | 36,945<br>9,500 | 36,822<br>8,903 | (123)  |
| Other fees                 | 11,980          | 762             | (597)<br><u>(11,218</u> )                      |
|                            |                 |                 |  |
| _                          | <u>58,425</u>   | 46,487          | (11,938)                                       |
| TRANSFER SITE REVENUE      | 119,104         | 93,263          | (25,841)                                       |
| DONATIONS                  | -0-             | 102,000         | 102,000  |
| REIMBURSEMENTS AND REFUNDS | 4,266           | 17,578          | 13,312   |
| Total Revenues             | \$ 553,635      | \$ 611,753      | \$ 58,118                                      |

# ALBERT TOWNSHIP GENERAL FUND EXPENDITURES - BUDGET AND ACTUAL YEAR ENDED MARCH 31, 2004

|                                | Budget              | Actual       | Variance<br>Favorable<br>(Unfavorable) |
|--------------------------------|---------------------|--------------|--|
| Legislative:<br>Township Board | \$ 66.648           | ÷ 63,362     |  |
| Total Legislative              | \$ 66,648<br>66,648 |              | \$ 3,286<br>3,286                      |
| •                              | 00,040              | 03,362       | 3,286                                  |
| General Government:            |                     |              |  |
| Supervisor<br>Election         | 12,206              | •            | 25                                     |
| Assessor                       | 880                 | <del>-</del> | 754                                    |
| Clerk                          | 48,519              | •            | 894                                    |
| Board of Review                | 41,721              | •            | 654                                    |
| Treasurer                      | 1,500               |              | 924                                    |
| Town Hall                      | 43,208              | •            | 2,259                                  |
|                                | 84,459              | •            | 5,743                                  |
| Chamber of Commerce Building   | 275                 |              | 64                                     |
| Township Garage<br>Cemetery    | 4,821               | •            | 833                                    |
| •                              | 1,250               | 769          | 481                                    |
| Total General Government       | 238,839             | 226,208      | 12,631                                 |
| Public Safety:                 |                     |              |  |
| Zoning                         | 36,691              | 29,039       | 7,652                                  |
| Board of Appeals               | 1,544               |              | 546                                    |
| State Police Post Utilities    | 442                 | 293          | 149                                    |
| Total Public Safety            | 38,677              | 30,330       | 8,347                                  |
| Public Works:                  |                     |              |  |
| Transfer Site                  | 86,863              | 61,939       | 24,924                                 |
| Total Public Works             | 86,863              | 61,939       | 24,924                                 |
| Recreation and Cultural:       |                     |              |  |
| Parks and Recreation           | 7,700               | 3,793        | 3,907                                  |
| Library Utilities              | 1,431               | 1,179        | 252                                    |
| Total Recreation and Culture   | 9,131               | 4,972        | 4,159                                  |
| Other:                         | -                   |              |  |
| Grant                          |                     |              |  |
| Special projects               | 20,259              | 60,585       | (40,326)                               |
| • • •                          | 50,218              | 106,866      | (56,648)                               |
| Total Other                    | 70,477              | 167,451      | <u>(96,974</u> )                       |
| Total Expenditures             | 510,635             | 554,262      | <u>(43,627</u> )                       |
| Other Financing Uses:          | •                   |              |  |
| Operating Transfer Out         | 14,600              |              | 14,600                                 |
| Total Expenditures and         |                     |              |  |
| Other Financing (Uses)         | \$ 525,235          | \$ 554,262   | <u>\$ (29,027</u> )                    |
|                                |                     |              |  |

# ALBERT TOWNSHIP DETAIL ANALYSIS OF EXPENDITURES FOR THE FISCAL YEAR ENDED MARCH 31, 2004 AND COMPARISON TO MARCH 31, 2003

|  | 3/31/04  | 3/31/03   |
|--|--|---|
|  | <u>LEGISLATIVE</u>   |   |
| Township Board Salary and wages Payroll taxes Dues Insurance and bonds Education Office supplies Other Contractual Attorney Capital outlay | \$ 7,573<br>1,465<br>2,204<br>22,016<br>137<br>14,213<br>176<br>4,552<br>11,026<br>-0- | \$ 8,232<br>13,715<br>2,755<br>12,778<br>954<br>10,486<br>1,103<br>4,485<br>11,661<br>3,876 |
| GE   | ·····  | 70,045  |
| -  | NERAL GOVERNMENT   |   |
| Supervisor Salary and wages Fringe benefits Other Education  | 10,707<br>787<br>238<br>449  | 11,576<br>-0-<br>377<br>1,863<br>13,816   |
| Election Auto expense Supplies Publication Contractual   | -0-<br>75<br>-0-<br><u>51</u><br>126   | 119<br>279<br>507<br><u>3,432</u><br>4,337  |
| Assessor Auto expense Office supplies Contractual Capital outlay   | 162<br>139<br>47,324<br>   | 149<br>898<br>42,083<br>2,014   |
| Clerk Salary and wages Fringe benefits Education Printing and publishing Other   | 47,625  31,598 5,979 2,064 1,216 210 41,067  | 45,144<br>33,590<br>-0-<br>2,296<br>3,376<br>2,525<br>41,787                                |

# ALBERT TOWNSHIP DETAIL ANALYSIS OF EXPENDITURES FOR THE FISCAL YEAR ENDED MARCH 31, 2004 AND COMPARISON TO MARCH 31, 2003

|                              | 3/31/04                | 3/31/03         |
|------------------------------|------------------------|-----------------|
| GENERAL (                    | GOVERNMENT (CONTINUED) |                 |
| Board of Review              |                        |                 |
| Salary and wages             | \$ 300                 | \$ 1,510        |
| Other                        | 256                    | 389             |
| Auto expense                 | 20                     | 20              |
|                              | 576                    | 1,919           |
| Treasurer                    |                        | 1,919           |
| Salary and wages             | 25,676                 | 23,828          |
| Fringe benefits              | 6,838                  | -0-             |
| Office supplies              | 1,436                  |                 |
| Contractual services         | 6,710                  | 2,552           |
| Education                    | 289                    | 3,150           |
| Auto expense                 |                        | 2,168<br>157    |
|                              | 40,949                 | 31,855          |
| Town Hall                    |                        | 31,833          |
| Salary and wages             | 50,527                 | 47 420          |
| Fringe benefits              | 8,908                  | 47,438          |
| Office supplies              | 781                    | 17,147          |
| Operating supplies           | 4,156                  | 5,027<br>6,084  |
| Fuel                         | 1,098                  | •               |
| Contractual                  | 5,907                  | 1,344           |
| Telephone                    | 2,604                  | 8,632           |
| Utilities                    | 3,211                  | 3,576           |
| Maintenance and repairs      | 1,524                  | 5,464           |
| Capital outlay               |                        | 3,439<br>28,598 |
| •                            | ····                   |                 |
| Chamber of Commerce Building | <u>78,716</u>          | 126,749         |
| Contractual                  | 211                    | 1,671           |
| Township Garage              |                        |                 |
| Utilities                    | 2,276                  | 2,061           |
| Repairs/supplies             | 1,712                  | 689             |
|                              | 3,988                  | 2,750           |
| <u>Cemetery</u>              |                        | 2,730           |
| Contractual                  | 321                    | 225             |
| Supplies                     | 448                    | 225             |
| Capital outlay               |                        | 920             |
| Capital Gallay               |                        | 714             |
|                              | 769                    | 1,859           |
|                              | PUBLIC SAFETY          |                 |
| State Police Mini Post       |                        |                 |
| Utilities                    | 293                    | - <b>n</b> -    |
| -                            | 233                    |                 |
|                              |                        |                 |

# ALBERT TOWNSHIP DETAIL ANALYSIS OF EXPENDITURES FOR THE FISCAL YEAR ENDED MARCH 31, 2004 AND COMPARISON TO MARCH 31, 2003

| _        |  | 3/31/04                                     | 3/31/03                        |
|----------|--|---|--------------------------------|
|          | 1  | PUBLIC SAFETY (CONTINUED)                   |                                |
| _        | Zoning Salary and wages Fringe benefits Auto expense Printing and publishing Office supplies/other | \$ 17,952<br>5,030<br>1,350<br>375          | -0-<br>1,352<br>1,954          |
| -        | Education<br>Contractual<br>Dues   | 901<br>824<br>2,442<br>                     | 285<br>968<br>2,546<br>55      |
| _        | Board of Appeals Salary and wages Other  | 670<br>328<br>998                           |                                |
| -        | Transfer Site Salary and wages Fringe benefits Supplies  | 9,259<br>1,021<br>622                       | 11,745<br>-0-<br>-0-           |
| _        | Contractual services   | 51,037<br>61,939<br>RECREATION AND CULTURAL | 70,924<br>82,669               |
|          | Parks and Recreation Contractual services Utilities Maintenance and repairs Supplies               | 1,770<br>848<br>704<br>471                  | 2,140<br>687<br>2,527<br>4,489 |
|          | <u>Library</u> Utilities <u>Other</u>  | 3,793<br>1,179                              |                                |
| _        | Grant<br>Special Projects - capital outlay   | 60,585<br>106,866<br>167,451                | 46,674<br>10,371<br>57,045     |
| -        | Total Expenditures  Other Financing (Uses):  | 554,262                                     | 519,425                        |
| <b>)</b> | Operating Transfer (Out)   |   | 71,666                         |
|          | Total Expenditures and Other Financing (U  | Jses) <u>\$ 554,262</u>                     | <u>\$ 591,091</u>              |

# ALBERT TOWNSHIP COMBINING BALANCE SHEET - ALL SPECIAL REVENUE FUNDS MARCH 31, 2004

|  | Fire and Ambulance Road  |  | Library                                      | Total  |  |
|--|--|--|--|--|--|
|  |  |  | Library                                      | Total  |  |
| ASSETS   |  |  |  |  |  |
| Cash demand and time deposits Investments Accounts receivable Taxes receivable Due from other funds Total Assets | \$ 226,861<br>395,626<br>30,781<br>24,063<br>-0-<br>\$ 677,331 | \$ 316,762<br>-0-<br>-0-<br>7,795<br>-0-<br>\$ 324,557 | \$ 322<br>-0-<br>-0-<br>-0-<br>-0-<br>\$ 322 | \$ 543,945<br>395,626<br>24,063<br>38,576<br>-0-<br>\$ 1,002,210 |  |
| LIABILITIES AND FUND EQUITY  |  |  |  | <del>y 1,002,210</del>   |  |
| Liabilities:<br>Accounts payable   | \$ 956   | \$ -0-   | \$ -0-                                       | \$ 95 <u>6</u>   |  |
| Total Liabilities  | 956  | -0-  | -0-  | 956  |  |
| Fund Equity: Fund balance: Reserved for road projects Undesignated   | -0-<br><u>676,375</u>  | 324,557<br>  | -0-<br>322                                   | 324,557<br>676,697   |  |
| Total Fund Equity  | 676,375  | 324,557  | 322  | 1,001,254  |  |
| Total Liabilities and Fund Equity  | \$ 677,33 <u>1</u>   | <u>\$ 324,557</u>                                      | <u>\$ 322</u>                                | <u>\$ 1,002,210</u>  |  |

# ALBERT TOWNSHIP COMBINING STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE - ALL SPECIAL REVENUE FUNDS FOR THE FISCAL YEAR ENDED MARCH 31, 2004

|                                   | Fire and<br>Ambulance | Road       | Library | Total               |
|-----------------------------------|-----------------------|------------|---------|---------------------|
| Revenue:                          |                       |            |         |                     |
| Taxes                             | \$ 336,725            | \$ 109,554 | \$ -0-  | \$ 446,279          |
| Local/Reimbursements              | 22,979                | -0-        | 10,000  | 32,979              |
| Interest                          | 11,185                | 4,902      | -0-     | 16,087              |
| Services                          | 134,490               |            |         | 134,490             |
| Total Revenue                     | 505,379               | 114,456    | 10,000  | 629,835             |
| Expenditures:                     |                       |            |         |                     |
| Wages                             | 190,608               | -0-        | -0-     | 190,608             |
| Fringe benefits                   | 25,222                | -0-        | -0-     | 25,222              |
| Supplies                          | 41,285                | -0-        | -0-     | 41,285              |
| Service charges                   | 44,288                | 162,778    | -0-     | 207,066             |
| Repairs and maintenance           | 7,852                 | -0-        | -0-     | 7,852               |
| Capital outlay                    | 38,860                | -0-        | 9,678   | 48,538              |
| Miscellaneous                     | 2,266                 | -0-        |         | 2,266               |
| Total Expenditures                | 350,381               | 162,778    | 9,678   | 522,837             |
| Excess:                           |                       |            |         |                     |
| Revenue over (under)              |                       |            |         |                     |
| expenditures                      | 154,998               | (48,322)   | 322     | (106,998)           |
| Fund balance (deficit) - April 1  | 521,377               | 372,879    | -0-     | 894,256             |
| Fund balance (deficit) - March 31 | <u>\$ 676,375</u>     | \$ 324,557 | \$ 322  | <u>\$ 1,001,254</u> |

### ALBERT TOWNSHIP FIRE AND AMBULANCE FUND COMPARATIVE BALANCE SHEET MARCH 31, 2004 AND 2003

| ASSETS   |   | 3/31/04                                   | 3/31/03  |
|----------|---|---|--|
| -        | Cash demand and time deposits Investments Accounts receivable Taxes receivable Due from other funds | \$ 226,861<br>395,626<br>30,781<br>24,063 | \$ 329,646<br>140,000<br>30,638<br>14,866<br>8,171 |
|          | Total Assets  | <u>\$ 677,331</u>                         | <u>\$ 523,321</u>                                  |
|          | LIABILITIES AND FUND EQUITY   |   |  |
| _        | Liabilities:<br>Accounts payable  | <u>\$ 956</u>                             | \$ 1,944   |
| _        | Total Liabilities   | 956                                       | 1,944  |
|          | Fund Equity:<br>Fund Balance  | 676,375                                   | 521,377  |
|          | Total Fund Equity   | <u>676,375</u>                            | 521,377  |
| <b>~</b> | Total Liabilities and Fund Equity   | <u>\$ 677,331</u>                         | \$ 523,321   |

### ALBERT TOWNSHIP FIRE AND AMBULANCE FUND

## STATEMENT OF REVENUES BY SOURCES AND EXPENDITURES BY OBJECT FOR THE FISCAL YEAR ENDED MARCH 31, 2004 AND COMPARISON TO MARCH 31, 2003 ACTUAL

|                                    |        |               | _  | 3/31/04  |    |  |    |                   |
|------------------------------------|--------|---------------|----|----------|----|--|----|-------------------|
| Davis                              | Budget |               |    | Actual   |    | Variance<br>Favorable<br>(Unfavorable) |    | 3/31/03<br>Actual |
| Revenue:<br>Taxes                  |        |               |    |          |    |  |    |                   |
|                                    | \$     | 216,943       | \$ | 336,725  | \$ | 119,782                                | \$ | 216,017           |
| Interest earned                    |        | 14,269        |    | 11,185   |    | (3,084)                                |    | 15,374            |
| Ambulance services                 |        | 112,000       |    | 134,490  |    | 22,490                                 |    | 130,607           |
| Other                              |        | 305           |    | 22,979   |    | 22,674                                 |    | 8,066             |
| Total Revenue                      |        | 343,517       |    | 505,379  |    | 161,862                                | •  | 370,064           |
| Expenditures:                      |        |               |    |          |    |  |    |                   |
| Wages                              |        | 217,064       |    | 100 600  |    | 0                                      |    |                   |
| Fringe benefits                    |        | 26,613        |    | 190,608  |    | 26,456                                 |    | 143,934           |
| Supplies/Fuel                      |        | 32,145        |    | 25,222   |    | 1,391                                  |    | 18,861            |
| Insurance                          |        | 10,965        |    | 41,285   |    | (9,140)                                |    | 51,407            |
| Repairs and maintenance            |        | 26,950        |    | 9,684    |    | 1,281                                  |    | 9,965             |
| Capital outlay                     |        | 26,500        |    | 7,852    |    | 19,098                                 |    | 27,594            |
| Miscellaneous                      |        | 26,500<br>595 |    | 38,860   |    | (12,360)                               |    | 941               |
| Education                          |        |               |    | 2,266    |    | (1,671)                                |    | 4,758             |
| Auto expense                       |        | 8,100         |    | 2,809    |    | 5,291                                  |    | 7,189             |
| Contractual                        |        | 3,500         |    | 4,148    |    | (648)                                  |    | 2,670             |
| Utilities and telephone            |        | 39,762        |    | 17,284   |    | 22,478                                 |    | 25,704            |
| Dues and memberships               |        | 9,000         |    | 7,905    |    | 1,095                                  |    | 8,805             |
| Printing and publishing            |        | 1,240         |    | 1,121    |    | 119                                    |    | 1,252             |
| r mang and publishing              |        | 1,200         |    | 1,337    |    | (137)                                  |    | 1,044             |
| Total Expenditures                 |        | 403,634       |    | 350,381  |    | 53,253                                 |    | 304,124           |
| Excess:                            |        |               |    |          |    |  |    |                   |
| Revenues over (under) expenditures |        | (60,117)      |    | 154,998  |    | 215,115                                |    | 65,940            |
| Fund balance (deficit)-April 1     |        | 521,377       |    | 521,377  |    | -0-                                    |    |                   |
| Prior period adjustment            |        | -0-           |    | -0-      |    |  |    | 418,462           |
|                                    | •      |               |    | <u> </u> |    |  |    | 36,975            |
| Fund balance (deficit)- April 1    |        | 521,311       |    | 521,377  |    | -0-                                    |    | 455,437           |
| Fund balance (deficit ) - March 31 | \$     | 461,260       | \$ | 676,375  | \$ | 215,115                                | \$ | 521,377           |

### ALBERT TOWNSHIP ROAD FUND COMPARATIVE BALANCE SHEET MARCH 31, 2004 AND 2003

|            | ASSETS   | 3/31/04                           | 3/31/03                                 |
|------------|--|-----------------------------------|---|
| -<br>-     | Cash demand and time deposits<br>Investments<br>Taxes receivable<br>Due from other funds | \$ 316,762<br>-0-<br>7,795<br>-0- | \$ 143,475<br>218,000<br>7,368<br>4,036 |
| -          | Total Assets   | \$ 324,557                        | <u>\$ 372,879</u>                       |
| F          | FUND EQUITY:   |                                   |   |
| <b>-</b> F | Fund Equity: Fund balance: Reserved for road projects                                    | 324,557                           | 372,879                                 |
| -          | Total Fund Equity  | \$ 324,557                        | \$ 372,879                              |

### ALBERT TOWNSHIP ROAD FUND

## STATEMENT OF REVENUES BY SOURCE AND EXPENDITURES BY OBJECT FOR THE FISCAL YEAR ENDED MARCH 31, 2004 AND COMPARISON TO MARCH 31, 2003 ACTUAL

|   | 3/31/04  |  |                      |
|---|--|--|----------------------|
| Revenue:  | Budget Actual  | Variance<br>Favorable<br>(Unfavorable) | 3/31/03<br>Actual    |
| Taxes<br>Interest earned                              | \$ 105,968 \$ 109,554<br>                            | \$ 3,586<br>(5,278)                    | \$ 107,081<br>12,699 |
| Total Revenue   | 116,148 114,456                                      | (1,692)                                | 119,780              |
| Expenditures: Contractual services Total Expenditures | 207,800 162,778                                      | 45,022                                 | 198,929              |
| Excess:  Revenue over (under)  expenditures           | 207,800 162,778                                      | 45,022                                 | 198,929              |
| Fund balance (deficit)-April 1                        | (91,652) (48,322)<br><u>372,879</u> <u>372,879</u>   | 43,330                                 | (79,149)<br>452,028  |
| Fund balance (deficit)-March 31                       | <u>\$ 281,227                                   </u> | \$ 43,330                              | \$ 372,879           |

### ALBERT TOWNSHIP LIBRARY FUND COMPARATIVE BALANCE SHEET MARCH 31, 2004 AND 2003

| ASSETS                        | 3/31/04 | 3/31/03 |
|-------------------------------|---------|---------|
| Cash demand and time deposits | \$ 322  | \$ -0-  |
| Total Assets                  | \$ 322  | \$ -0-  |
| FUND EQUITY:                  |         |         |
| Fund Equity: Fund balance:    |         |         |
| Reserved for road projects    | 322     | -0-     |
| Total Fund Equity             | \$ 322  | \$ -0-  |

### ALBERT TOWNSHIP LIBRARY FUND

# STATEMENT OF REVENUES BY SOURCE AND EXPENDITURES BY OBJECT FOR THE FISCAL YEAR ENDED MARCH 31, 2004 AND COMPARISON TO MARCH 31, 2003 ACTUAL

|       |                                 | 3/31/04 |        |             |        |  |                  |           |                   |
|-------|---------------------------------|---------|--------|-------------|--------|--|------------------|-----------|-------------------|
| -     | Revenue:                        |         | Budget | Actual      |        | Variance<br>Favorable<br>(Unfavorable) |                  | _         | 3/31/03<br>Actual |
|       | Donations                       | \$      | -0-    | \$          | 10,000 | \$                                     | 10,000           | \$_       | -0-               |
|       | Total Revenue                   |         | -0-    | <del></del> | 10,000 |  | 10,000           |           | -0-               |
|       | Expenditures:                   |         |        |             |        |  |                  |           |                   |
|       | Contractual services            |         | -0-    |             | 9,678  |  | <u>(9,678</u> )  |           | -0-               |
| -     | Total Expenditures              |         | -0-    |             | 9,678  |  | (9,67 <u>8</u> ) |           | -0-               |
| gates | Excess: Revenue over (under)    |         |        |             |        |  |                  |           |                   |
|       | expenditures                    |         | -0-    |             | 322    |  | 322              |           | -0-               |
|       | Fund balance (deficit)-April 1  |         | -0-    |             | -0-    |  | -0-              |           | -0-               |
|       | Fund balance (deficit)-March 31 | \$      | 0-     | \$          | 322    | \$                                     | 322              | <u>\$</u> | -0-               |

### ALBERT TOWNSHIP WATER FUND COMPARATIVE BALANCE SHEET MARCH 31, 2004 AND 2003

| ASSETS   | 3/31/04                    | 3/31/03<br>\$ 1,790<br>7,000<br>127,254 |  |
|--|----------------------------|---|--|
| Cash demand and time deposits Investments Property, plant, and equipment - net | \$ 7,431<br>-0-<br>121,436 |   |  |
| Total Assets   | <u>\$ 128,867</u>          | <u>\$ 136,044</u>                       |  |
| FUND EQUITY  |                            |   |  |
| Fund Equity:<br>Retained earnings  | \$ 128,867                 | <u>\$ 136,044</u>                       |  |
| Total Fund Equity  | <u>\$ 128,867</u>          | <u>\$ 136,044</u>                       |  |

# ALBERT TOWNSHIP WATER FUND STATEMENT OF REVENUES BY SOURCE AND EXPENSES BY OBJECT FOR THE FISCAL YEAR ENDED MARCH 31, 2004 AND MARCH 31, 2003

| ***     | Operating Revenue:              | 3/31/04           | 3/31/03           |
|---------|---------------------------------|-------------------|-------------------|
|         | Charges for services            | \$ 4,555          | \$ 3,222          |
| plants. | Total Operating Revenue         | 4,555             | 3,222             |
|         | Operating Expenses: Electricity |                   |                   |
| _       | •                               | 5,260             | 2,517             |
|         | Depreciation                    | 5,818             | 5,818             |
|         | Contractual                     | 715               | 7,226             |
| _       | Total Owners -                  |                   |                   |
|         | Total Operating Expenses        | 11,793            | 15,561            |
|         | Operating Income (Loss)         |                   |                   |
| -       | sportung moome (2005)           | <u>(7,238</u> )   | (12,339)          |
|         | Nonoperating Revenue:           |                   |                   |
|         | Interest income                 |                   |                   |
|         | Operating transfer in           | 61                | 89                |
|         | a paraming didition in          |                   | 71,666            |
|         | Total Nonoperating Revenue      |                   |                   |
|         | And paraming Movember           | 61                | 71,755            |
|         | Net Income (Loss)               | (5.55)            |                   |
|         | ·                               | (7,177)           | 59,416            |
|         | Retained earnings - April 1     | 136,044           |                   |
|         |                                 | 130,044           | 76,628            |
|         | Retained earnings - March 31    | <u>\$ 128,867</u> | * 335 A4.         |
|         |                                 | 4 120,007         | <u>\$ 136,044</u> |

### ALBERT TOWNSHIP WATER FUND

### STATEMENT OF CASH FLOWS

FOR THE FISCAL YEAR ENDED MARCH 31, 2004 AND MARCH 31, 2003

| Cash Flows From Operating Activities:  | 3/31/04         | 3/31/03            |
|--|-----------------|--------------------|
| Cash received from customers   | \$ 4,555        | \$ 3,222           |
| Cash payments for goods and services   | (5,975)         | (9,743)            |
| Net Cash Provided From Operating Activities  | (1,420)         | (6,521)            |
| Cash Flows From Capital and Related Financing Activities:  Loan from other fund            | -0-             | (55, 225)          |
| Transfer from other fund   |                 | (65,235)<br>71,666 |
| Net Cash Provided From Financing Activities  | -0-             | 6,431              |
| Cash Flows From Investing Activities: Interest on investments                              | 61              | 89                 |
| Net Cash Provided From Investing Activities  | 61              | 89                 |
| Net Increase (Decrease) in Cash and<br>Cash Equivalents                                    | (1,359)         | (1)                |
| Cash and Cash Equivalents -<br>Beginning of Year   | 8,790           | 8,79 <u>1</u>      |
| Cash and Cash Equivalents - End of Year  | <u>\$ 7,431</u> | \$ 8,790           |
| Reconciliation of Operating Income to Net Cash Provided by Operating Activities:           |                 |                    |
| Operating Income (Loss)  | \$ (7,238)      | \$ (12,339)        |
| Adjustments to Reconcile Operating Income to<br>Net Cash Provided by Operating Activities: |                 |                    |
| Depreciation   | 5,818           | 5,818              |
| Net Cash Provided (Used) by Operating Activities   | \$ (1,420)      | <u>\$ (6,521</u> ) |

### ALBERT TOWNSHIP CURRENT TAX COLLECTION FUND COMPARATIVE BALANCE SHEET MARCH 31, 2004 AND 2003

| ASSETS  | 3/31/04                           | 3/31/03                         |
|---|-----------------------------------|---------------------------------|
| Cash demand and time deposits Investments Taxes receivable Due from other governments | \$ (1,414)<br>-0-<br>-0-<br>1,414 | \$ 1,521<br>25,000<br>4,263<br> |
| Total Assets  | \$ -0-                            | <u>\$ 30,784</u>                |
| LIABILITIES AND FUND EQUITY   |                                   |                                 |
| Liabilities:  |                                   |                                 |
| Due to other governmental entities  Due to Other funds                                | \$ -0-<br>-0-                     | \$ 12,294<br>18,490             |
| Total Liabilities   | \$ -0-                            | <u>\$ 30,784</u>                |

## STATEMENT OF CHANGES IN ASSETS AND LIABILITIES FOR THE FISCAL YEAR ENDED MARCH 31, 2004

| ACCETO  | alance<br>1/1/03             | Additions                    | Deductions                   | Balance<br>5/31/04            |
|---|------------------------------|------------------------------|------------------------------|-------------------------------|
| ASSETS  |                              |                              |                              |                               |
| Cash demand and time deposits Taxes receivable Due from other governments | \$<br>26,521<br>4,263<br>-0- | \$ 3,468,705<br>-0-<br>1,414 | \$ 3,496,640<br>4,263<br>-0- | \$<br>(1,414)<br>-0-<br>1,414 |
| Total Assets  | \$<br>30,784                 | \$ 3,470,119                 | <u>\$ 3,500,903</u>          | \$<br>-0-                     |
| LIABILITIES   |                              |                              |                              |                               |
| Due to other governmental entities/funds                                  | \$<br>30,784                 | \$ 3,470,119                 | \$ 3,500,90 <u>3</u>         | \$<br>-0-                     |
| Total Liabilities   | \$<br>30,784                 | \$ 3,470,119                 | <u>\$ 3,500,903</u>          | \$<br>-0-                     |
|   |                              |                              |                              |                               |

# ALBERT TOWNSHIP COMPARATIVE SCHEDULE OF GENERAL FIXED ASSETS GROUP OF ACCOUNTS MARCH 31, 2004 AND 2003

| (mile) | ASSETS   | 3/31/04                          | 3/31/03                          |
|--------|--|----------------------------------|----------------------------------|
| -      | Land and improvements Buildings and improvements Machinery and equipment  Total Fixed Assets | \$ 274,871<br>682,512<br>918,355 | \$ 214,285<br>575,349<br>965,308 |
| _      | FUND EQUITY  | <u>\$ 1,875,738</u>              | <u>\$ 1,754,942</u>              |
|        | Investment in fixed assets   | <u>\$ 1,875,738</u>              | \$ 1,754,942                     |
| _      | Total Fund Equity  | \$ 1,875,738                     | <u>\$ 1,754,942</u>              |



### Thomas R. Zick CPA, P.C.

CERTIFIED PUBLIC ACCOUNTANT

P.O. BOX 149, 2947 MANTZ STREET LEWISTON, MICHIGAN 49756 TELEPHONE: (989) 786-4032

FAX: (989) 786-7219

### FINANCIAL AUDIT COMMENTS

September 16, 2004

Albert Township Board Lewiston, Michigan 49756

In planning and performing my audit of the general purpose financial statements of Albert Township, for the year ended March 31, 2004, I considered its internal control structure in order to determine my auditing procedures for the purpose of expressing my opinion on the financial statements and not to provide assurance on the internal control structure. However, I noted certain matters involving the internal control structure and its operation that I consider to be reportable conditions under standards established by the American Institute of Certified Public Accountants. Reportable conditions involve matters coming to my attention relating to significant deficiencies in the design or operation of the internal control structure that, in my judgment, could adversely affect Albert Township's ability to record, process, summarize, and report financial data consistent with the assertions of management in the financial statements.

### Fixed Assets

The general fixed asset schedule was correct for the most part, but did not include several large assets received/constructed during 2003/04. The library building should be recorded at an acquisition cost equal to fair market value with the offset being a donation revenue. The construction at the beach facility also should be added to fixed assets. In addition anything paid for with Federal or State grants should be added to our fixed asset schedule even if the items are paid for by a third party such as the County.

During the year a dump trailer was sold without a bid process or any formal notice that the trailer was available for sale. Sales such as this should be posted so that anyone interested would have the opportunity to purchase the expendable items.

During the year, with Albert Township funds and some Federal Homeland Security grant funds, the Township fire and ambulance department purchased air masks and related air cylinders. In order to accommodate the federal grant, a vendor changed several invoices, and in fact billed for one mask never received by the Township. The mask was paid for by the County on behalf of Albert township with federal grant funds.

With all of these federal grants available, it is imperative that the record keeping be above reproach. It is critical to make certain these dollars are spent for the security equipment deemed most important and that proper records are kept of all purchases.

Page 2 September 16, 2004 Albert Township Board

### Tax Collection Fund

The checks paying the final transfer of taxes collected during the winter collection were written March 4, 2004 so were subtracted from the tax collection fund on that date, however, the checks were not deposited into the general, fire and ambulance, and road funds until 5/4/04. This made the tax revenue accounts in all funds incorrect. All taxes should be disbursed from the tax account and deposited into the operating accounts prior to March 31 of each year.

### Payroll Procedures

Through inquiry and observation we noted that periodically pay due various fire and ambulance employees are either held at the employee request or paid to, for example, a spouse. This should never occur. Pay should be issued periodically along with everyone else who worked during the period and the check should be issued to the individual performing the work. There also are incentive pay amounts paid upon license renewal which have not been included in the employee W-2. These amounts are like any other wage and should be added into the W-2.

During the year, a payroll tax deposit for federal withholding and FICA was incorrectly computed and an under deposit situation occurred. To assure this doesn't occur in the future the quarterly payroll 941 report should be used to balance each quarter and at year end make certain the four quarterly reports filed agree to the total on the W-3. We understand you are doing this now.

### <u>Budgets</u>

The budget number as reported on the final income budget statement did not include all the budgeted numbers. When the report was formatted all of the accounts were not printing. In the future, you need to recheck the report format, especially for new revenue or expense accounts which are added during the fiscal year.

### Bank Accounts

We noted authorized signers on several of the bank accounts were former township officials. All accounts should be reviewed annually and new signature cards should be completed to assure only current officials are authorized signers.

### **Budget Overages**

P.A. 621 of 1978, section 18 (1), as amended, provides that a local unit shall not incur expenditures in excess of the amount appropriated.

In the body of the financial statements, the Township's actual expenditures and budgeted expenditures for the budgetary funds have been shown on a functional basis.

Page 3 September 16, 2004 Albert Township Board

During the year ended March 31, 2004, the Township incurred expenditures in the following areas which were in excess of the amounts appropriated.

| General Fund: Grants Special Projects Special Revenue: | <u>Budget</u> | <u>Actual</u> | Excess            |
|--|---------------|---------------|-------------------|
|  | \$ 20,259     | \$ 60,585     | \$ (40,326)       |
|  | \$ 50,218     | \$106,866     | \$ (56,648)       |
| Library  | <u>\$ -0-</u> | \$ 9,678      | <b>\$</b> (9,678) |

The Township did not budget for the library fund expenditures. This fund was added during the fiscal year.

This report is intended solely for the information and use of Albert Township's management, others within the administration, and Michigan Department of Treasury and is not intended to be and should not be used by anyone other than these specified parties.

Very truly yours,

Thomas R. Zick CPA, P.C. Certified Public Accountant

CPA. RC.



## Thomas R. Zick CPA, P.C. CERTIFIED PUBLIC ACCOUNTANT

P.O. BOX 149, 2947 MANTZ STREET LEWISTON, MICHIGAN 49756 TELEPHONE: (989) 786-4032 FAX: (989) 786-7219

| September 16, 2004  |
|---|
| Albert Township Board   |
| Lewiston, MI 49756  |
| In planning and performing my audit of the financial statements of Albert Township for the year ended March 31, 2004, I considered the Township's internal control structure in order to determine my auditing procedures for the purpose of expressing my opinion on the financial statements. The consideration I gave to the internal control structure was not sufficient for me to provide any form of assurance on it. However, in reviewing the Township's processes and systems, I made observations I feel should be communicated to you and I have done so in a separate letter dated September 16, 2004. In addition I have summarized other areas for Board consideration involving internal controls and fraud considerations. |
| If you have any questions on the information contained in this letter please contact me.  |
| Sincerely, Sincerely, CIB.P.C.  |
| Thomas R. Zick CPA, P.C.  |
|   |
| Enclosure   |
|   |
|   |
| MEMBER: AMERICAN INSTITUTE OF CPAS & MICHIGAN ASSOCIATION OF CRAS   |

### **Internal Controls**

Over a relatively short period of time, there have been several large fraud related cases documented in the mid-Michigan area, as well as in other areas of Michigan and throughout the country. These highly publicized cases have raised significant concerns for management of many organizations, as well as the board members of these not-for-profit organizations and governmental organizations, concerning their organization's vulnerability to internal or external fraud related activities. It is strongly believed that all organizations, both small and large, have some level of risk in this area and even having the "best practices" in place will not necessarily prevent the occurrence of this unfortunate activity.

Through many recent conversations with my clients regarding their susceptibility to fraud, it was noted the most important element necessary to reduce the risk of fraud is to have a sound organizational structure, which includes sound accounting and internal control policies and procedures (IN THE EYES OF THEIR EMPLOYEES). One of the key aspects of strong controls, and thus a deterrent, is senior management's support and involvement with accounting and internal control monitoring and related decisions.

Some of the key areas to focus on include, but are not limited to, the following:

- Cash receipts handling and posting to general ledgers including the initial posting of cash receipts and delinquent tax receipts.
- Posting of adjusting journal entries to the ledger
- Cash disbursements, including the establishment of vendor master files in the computer system and maintenance and controls surrounding the signature of cash disbursement checks.
- Payroll, including the access to all master files detailing wage rates and other information, and the establishment of new employees in the computer system.
- Proper approval procedures for all disbursements including a good checks and balances system i.e.: no one person responsible for this function.

### **Fraud Considerations**

## Statement on Auditing Standards No. 99 (SAS 99), consideration of Fraud in a Financial Statement Audit

Effective for the year ended December 31, 2003, Statement on Auditing Standards No. 99 (SAS 99), Consideration of Fraud in a Financial Statement Audit, requires additional audit procedures addressing the risk of fraud in an organization. Our responsibility is not to detect fraud, but to detect material misstatements in the financial statements caused by fraud, and our consideration of fraud is integrated into the overall audit process.

Types of fraud include intentional misstatements or omissions in financial reporting and misappropriation of assets. SAS 99 requires auditors to address:

- How and where the client's financial statements might be susceptible to material misstatement due to fraud and what conditions might be present to allow fraud to occur.
- How management could perpetrate and conceal fraud.
- How management or employees could misappropriate assets of the client.

In addition, SAS 99 requires auditors to make inquiry of:

- Management regarding their awareness and understanding of fraud, fraud risks, and steps taken to mitigate risks.
- Others within the entity, including board members, non-financial executives, administrators, and non-management personnel not directly involved in the financial reporting process, regarding the existence or suspicion of fraud and the individual's views about the risks of fraud within the entity.

Risk areas identified through inquiries and based on industry knowledge will significantly affect the audit process. With your help, the implementation of these new standards will certainly lead to a greater comfort in the controls you have designed and implemented. It may even create greater efficiency in the accounting process as a byproduct of the process.

### Creating a Culture of Honesty and High Ethics

It is the government's responsibility to establish core values and to effectively communicate the values to employees in order to create a culture with high ethical standards. The AICPA has included the following as key components necessary for the creation of such a culture.

### Fraud Considerations (continued)

### Setting the Tone at the Top

Management, through the modeling of high ethics themselves and effectively communicating expectations to employees, is responsible for leading the effort to create the appropriate culture within a Township.

### **Creating a Positive Workplace Environment**

The creation of a positive workplace environment, where employees feel they are treated fairly, has proven to reduce the risk of fraud. This type of environment could be created as follows:

- Allowing employees to provide input related to the code of conduct
- Enabling employees to internally seek advice concerning decisions that appear to have ethical implications
- Establishment of a fair reward system
- Implementation of team-focused decision making policies

### Hiring and Promoting Appropriate Employees

Policies must be effective in reducing the chances of hiring and promoting individuals with low ethical standards.

### Training

Core values expressing an attitude of intolerance toward unethical behavior should be communicated immediately to new hires and should be recommunicated periodically to all employees.

### Confirmation

Reinforcement of core values occurs if the employees are required to sign a code of conduct statement.

### Discipline

Consequences of unethical behavior should be communicated upfront, and management response to unethical behavior should be consistent with the consequences communicated. Management's response demonstrates the level of commitment to the ethical standards and could deter future wrongdoing.

### Fraud Considerations (continued)

### **Evaluating Antifraud Processes and Controls**

Perceived opportunity to successfully commit fraud increases the risk that fraud will occur. The following can help in reducing the opportunity for fraud:

### Identifying and Measuring Fraud Risks

The government's vulnerability to fraudulent activity (including fraudulent financial reporting, misappropriation of assets, bribery and other illegal acts) should be assessed.

### Implementing and Monitoring Appropriate Internal Controls

Internal processes can be modified to reduce fraud risk. Examples of such process modifications are as follows:

- Additional review of the procurement process
- Segregation of duties
- Adequate scrutiny of interim financial reports and budget reports by management

### **Developing an Appropriate Oversight Process**

Whether it is external or internal oversight, appropriate oversight should be identified and established.

### **Township Board**

The governing board is ultimately responsible for ensuring management is doing an effective job of monitoring fraud risk and implementing procedures to mitigate fraud risk. Therefore, the Board should be evaluating management's assessments and controls. Also, the Board should assess management's ability to override controls and to establish controls to minimize this risk.

### **Independent Auditors**

Independent auditors can provide an assessment of the government's process for identifying, assessing and responding to the risk of fraud.

### Fraud Considerations (continued)

### **Certified Fraud Examiners**

Certified Fraud Examiners can provide additional insight into the risk assessment.

#### Other Information

The following Web sites provide additional guidance on fraud and the implementation of anti-fraud programs and controls:

American Institute of Certified Public Accountants
Association of Certified Fraud Examiners
Financial Executives International
Information Systems Audit and Control Association
The Institute of Internal Auditors
Institute of Management Accountants
National Association of Corporate Directors
Society for Human Resource Management

www.aicpa.org
www.cfenet.com
www.fei.org
www.isaca.org
www.theiia.org
www.imanet.org
www.nacdonline.org
www.shrm.org